

## **REPORT OF THE 17<sup>TH</sup> STEERING COMMITTEE MEETING**

6 May 2017

Tribe Hotel

Nairobi/Kenya

### **Executive Summary**

On 6 May 2017, the Steering Committee of the World Urban Campaign (WUC) convened for its 17<sup>th</sup> meeting (SCM16) in Nairobi/Kenya. Participants met back to back with the Global WUC Working Groups Meeting, which was held on 5 May 2017. The meetings were held in conjunction with the 26<sup>th</sup> Session of the UN-Habitat Governing Council (GC26), which took place from 8-12 May 2017.

Following opening remarks by WUC Chair Rose Molokoane (SDI) and Co-Chair Sandeep Chachra (ActionAid India), the attendees focused their deliberations on 1/presentation and review of the Global WUC Working Groups meeting outcomes (5 May), 2/discussion and adoption of a new Global WUC Roadmap and related plan of action, 3/preparations for upcoming meetings (such as the GC26, the WUC SCM18 and WUF9), 4/Urban Thinkers Campuses – Phase 2, including a proposed Urban Thinkers Assembly at WUF9 (consolidation and presentation of UTC outcomes).

#### **The main outcomes of the meeting were:**

- I. A new WUC roadmap (2016-2036) was developed and adopted, covering the post-Habitat III era as well as the Sustainable Development Agenda 2030 timeline.
- II. *The City We Need* campaign was reconfirmed and selected to be the slogan and outreach theme for the World Urban Campaign in the coming years. Additionally, four global action campaigns were defined:
  - 1) Measuring *The City We Need*
  - 2) Designing *The City We Need*
  - 3) Financing *The City We Need*
  - 4) Governing *The City We Need*
- III. The existing WUC Working Groups ToRs were reconfirmed:
  - 1) Working Group 1: Urban Solutions
  - 2) Working Group 2: Implementation and Financing
  - 3) Working Group 3: Communication, Outreach and Mobilization
  - 4) Working Group 4: Monitoring and Accountability

- IV. The Steering Committee decided to form a “WUC-WUF-Taskforce”, which will be linked to the tasks of Working Groups 2 and 3, and will focus on the WUC’s preparations for and input to the 9<sup>th</sup> Session of the World Urban Forum (WUF9), which will be held from 8-13 February 2018 in Kuala Lumpur/Malaysia.
- V. The Steering Committee recognized the Urban Thinkers Campuses (UTCs) as an implementation mechanism to contribute to the New Urban Agenda, and confirmed their importance for the WUC and UN-Habitat. It was furthermore agreed that Working Group 2 will develop the concept of an Urban Thinkers Assembly as a biennial event held during each World Urban Forum in order to bring together all UTC Lead Partners and their partners to consolidate and present the outcomes of the UTCs.
- VI. The Steering Committee approved the amendments made to The City We Need 2.0 in Working Group 1 as The City We Need 2.1 in order to be aligned to the Post-Habitat III context (Annex H).
- VII. The Steering Committee decided that the 18<sup>th</sup> WUC Steering Committee Meeting (SCM18) will be held in Dubai/United Arab Emirates from 2-3 October 2017, during World Habitat Day (2 October) and the Dubai Real Estate Institute UTC (2-4 October 2017).

This report follows the order of topics discussed during the 17<sup>th</sup> WUC Steering Committee Meeting:

<b>A. Meeting Objectives</b> .....	3
<b>B. Introduction</b> .....	3
<b>C. WUC Secretariat progress report</b> .....	3
<b>D. Working Group reports</b> .....	4
<b>E. Global WUC Roadmap &amp; Plan of Action</b> .....	7
<b>F. Preparations for Upcoming Meetings</b> .....	7
<b>G. Urban Thinkers Campuses Phase 2 (UTC 2.0)</b> .....	8
<b>H. Conclusion &amp; Way Forward</b> .....	10

*Annex A: List of SCM17 Participants*

*Annex B: SCM17 Draft Agenda*

*Annex C: WUC Secretariat Progress Report*

*Annex D: WUC Secretariat Presentation*

*Annex E: List of Urban Thinkers Campuses*

*Annex F: Global WUC Working Groups Report*

*Annex G: WUC Roadmap 2016 – 2036*

*Annex H: The City We Need 2.1*

## A. MEETING OBJECTIVES

The objectives of the 17<sup>th</sup> Steering Committee meeting were:

- i. To review the progress of Urban Thinkers Campus activities;
- ii. To exchange on WUC partners activities;
- iii. To review and approve the global road map and plan of action proposed by the four WUC working groups as a follow-up to the global WUC Working Group Meeting in Nairobi/Kenya (5 May 2017).

## B. INTRODUCTION

Ms Rose Molokoane (World Urban Campaign Steering Committee Chair, SDI) opened the meeting and welcomed all participants<sup>1</sup> together with Mr Sandeep Chachra (WUC Co-Chair, ActionAid India) and Ms Christine Auclair (WUC Project Leader). The Steering Committee formally adopted the draft agenda<sup>2</sup>.

## C. WUC SECRETARIAT PROGRESS REPORT

Christine Auclair presented the WUC Secretariat progress report<sup>3</sup> to the Steering Committee, starting with the current status of partnerships and welcoming all new WUC partners. Currently, the WUC has 190 official partners (5 sponsors, 47 Lead partners, 113 Associate Partners, 20 Members and 5 Media Partners). Ms Auclair highlighted the long-standing history of the Campaign, and mentioned its acknowledgement in the New Urban Agenda (Paragraph 128), the main outcome document of the Habitat III Conference, which was held in October 2016 in Quito.

Ms Auclair reported on the last key meetings, including the WUC SCM16 in Quito/Ecuador as well as the Arcadis-WUC side event during Habitat III on the role of Urban Thinkers Campuses in the implementation of the New Urban Agenda. She also highlighted that WUC partners organized 59 events during the Habitat III Conference, for which the WUC developed an Urban Thinkers Guide to Habitat III (programme of all partners events).

In the past months, WUC's web presence has continued to increase, especially through the website, the monthly newsletter and social media channels. *The City We Need* social media campaign Storify story, which covered the Campaign engagement from May – October 2016, has been viewed more than 32,000 times (data: 3 May 2017). She also announced that the successful video series #UrbanThinkers Voices will continue, and that partners are encouraged to book their video interview slots with the WUC Secretariat.

Ms Auclair also highlighted the Secretariat's work in the launch of the Urban Thinkers Campus Phase 2 (UTC 2.0). Reminding partners that in Phase 1 (2015-2016), almost 8,000 people from more than 2,000 organizations and 124 countries were engaged towards Habitat III, Ms Auclair explained that after Habitat III in Quito the WUC Steering Committee decided to continue engaging stakeholders in the post-Habitat III era by launching Urban Thinkers Campus Phase 2 (UTC 2.0). The UTC 2.0 is envisaged to be action oriented which will focus on developing actual action plans and implementable road maps in order to contribute to the implementation of the New Urban Agenda. On 15 November 2016, the WUC Secretariat opened an online call for proposals to host an Urban Thinkers Campus in 2017. Up to 10 February, the WUC Secretariat received 74 UTC applications, of which 16 came from the Africa region, 4 from Arab States, 20 from Latin

---

<sup>1</sup> Annex A: SCM17 List of Participants

<sup>2</sup> Annex B: Draft WUC SCM17 Agenda

<sup>3</sup> Annex C and Annex D

America Countries, 15 from the Asia Pacific region, 13 from Europe and 5 from North America. The 74 UTCs for 2017 were approved by the WUC Standing Committee, in 3 steps, with a final approval of all UTCs on 21 February 2017. To date, 77 individual UTCs are listed to take place in 2017 (some UTC hosts decided to split their events)<sup>4</sup>, of which 6 have already taken place, and an additional 6 have started their activities. At this point, Bert Smolders (Arcadis) noted that, if the 77 UTCs would have an average of 350 participants per UTC, this would amount to a total of around 30,000 engaged individuals – which is equivalent to the number of participants at the Habitat III Conference in 2016. The UTCs can therefore be seen as a far-reaching tool, not only to reach out to stakeholders, but to implement the New Urban Agenda and the SDG11. A discussion around the UTCs evolved at this stage, which is summarized in Chapter G of this report.

Ms Auclair also gave a brief overview of the existing post-Habitat III WUC Working Groups and announced that the group chairs will present their work from the previous day (5 May Global WUC Working Groups meeting<sup>5</sup>).

To conclude her presentation, Ms Auclair invited all attendees to actively join the WUC social media efforts, and to post about the WUC meetings using the well-established Hashtag *#UrbanThinkers*.

## **D. WORKING GROUP REPORTS**

### **WORKING GROUP 1 - URBAN SOLUTIONS**

*Objectives: Identify priority action areas in the New Urban Agenda. Identify initiatives, policies, models and processes that represent solution areas.*

Working Group Chair Nicholas You briefed the SCM17 on the work of the group carried out prior to the meeting, highlighting the analysis and alignment of The City We Need (TCWN) with the New Urban Agenda (NUA). This exercise revealed that there is considerable alignment between TCWN and the NUA. In fact the ten principles of TCWN are broader in coverage than the commitments contained in the NUA, most notably with:

- Principle 4: TCWN is collectively managed and democratically governed
- Principle 10: TCWN learns and innovates

Conclusion: there are minor adjustments (all editorial) to be made to TCWN which are proposed in TCWN 2.1 (Annex H)<sup>6</sup>

During the Global WUC WG meeting on 5 May, the WG was charged with:

- identifying priority action areas in support of the implementation of the NUA.
- identifying initiatives, policies, models and processes that represent solutions.

The WG came up with a proposals for “Urban Solutions 2.0” in support of the follow up and implementation of the NUA, focusing on identifying, documenting and disseminating lessons learned using a “systems approach” in the implementation of the NUA. It was felt that the “systems approach” which as extensively discussed in the run up to Habitat III is not visible in the NUA. It was also felt that a “systems approach” would refocus the work of partners on key sectoral and institutional aspects of implementation and on “innovation”.

---

<sup>4</sup> Annex E: List of Urban Thinkers Campuses

<sup>5</sup> Annex F: Global WUC Working Groups Report

<sup>6</sup> Annex H: The City We Need 2.1

Issue objectives:

- Providing evidence of changes in tackling sectoral challenges and in providing more integrated solutions;
- Providing evidence of changes in policy that recognize the need for more integrated approaches, both sectorally (e.g. nexus between water, energy, land, food) and institutionally (coordination between different institutional and territorial jurisdictions);
- Providing evidence of change in project design, especially at the local and community level.

Process objectives:

- Changes in partnership arrangements and stakeholder engagement, especially by non-traditional actors;
- Use of new analytical methodologies, methods and tools, at different levels including, for example, tools and applications that help people to better map the issues affecting their respective communities to data analytics to help institutions in adopting smarter and integrated urban and territorial development and paradigms;
- New business models, new approaches to local finance and local economic development, including social entrepreneurship.

Recommendations for UTCs:

The following suggestions are proposed to help the organizers of UTCs to further focus their outcomes in line with the operational objectives of WUC:

- Encourage each UTC to include in their respective agendas (either as part of priority actions or action plan) the issue of linking their deliberations and actions with/across other sectors;
- Encourage each UTC to include in their respective agendas (as part of role setting) ways and means to leverage the role of change agents, local leadership and management systems which are critical to implementation;
- Encourage each UTC to identify (as part of their action plans or road maps) synergies with and across jurisdictions, disciplines and stakeholder groups).

Way forward/next Working Group tasks:

- Develop a new template and guidelines for submitting “Urban Solutions” to be approved online by Working Group 1 for approval by all by at the WUC SCM18 in October 2017.
- Include recommendations for UTCs in the UTC guidelines and reporting format.

**WORKING GROUP 2 – IMPLEMENTATION & FINANCING**

*Objectives: Define channels of implementation. Gather commitments for WUC Partners. Prepare an implementation workplan. Identify financing mechanisms.*

Eric Huybrechts (IAU-IdE) reported on the last months of engagement in the working group, noting that the group had not been very active since Habitat III. A concept paper was prepared, which focused on advocacy, innovation, exchange and monitoring, in which the implementation of the NUA was based on the Urban Thinkers Campuses and the World Urban Forums.

One of the questions the WG tried to address is the mechanisms for exchange between states and cities. The group deliberated on the option to develop a financing proposal, in which states provide funding for exchange models such as UrbACT. However, developing such a financing mechanism will require specific expertise, and Eric Huybrechts called out for any interested partner to join the Working Group. Another

question was raised regarding research, and the involvement of civil society organizations. He noted that the discussions around implementation must be integrated into the work of all other working groups.

During the Global WUC WG meeting on 5 May, the Working Group developed the new WUC Roadmap (2016-2036)<sup>7</sup> which was explained to the participants for discussion and approval.

Way forward/next Working Group tasks:

- Develop the concept for a WUC Urban Thinkers Assembly, approved by the WUC Steering Committee
- Develop the concept for a WUC Urban Thinkers Academy, proposed by WUC Standing Committee member Didier Vancutsem (Chair, Habitat Professionals Forum) in the follow-up to this meeting (presented during the Arcadis-WUC side event on 8 May during the GC26).
- Incorporate the newly formed “WUC-WUF-Taskforce”, which shall focus on the WUC’s preparations for and input to WUF9 in 2018. The taskforce will be chaired by Sri Sofjan (Huairou Commission), and is supported by Paul Zimmermann (Designing Hong Kong), Hiroataka Koike/Peter Loewi (Children & Youth International), Nicholas You (Honorary WUC Chair) as well as Didier Vancutsem (ISOCARP/HPF).

**WORKING GROUP 3 - COMMUNICATION, OUTREACH & MOBILIZATION**

*Objectives: Identify communication channels. Define key messages. Define media and social media campaigns. Mobilize key media partners. Engage WUC partners on the above.*

In the absence of WG Chair Pilar Balbuena (WIEGO) as well as interim WG Chair Joseph Maturi (SDI), Devina Meinzingen (WUC Secretariat) briefed the SCM17 on the Working Group activities. Since Habitat III, the group has been working on a new WUC slogan, and has coordinated the submission of suggested slogans by partners. The Group made a selection of slogans, and during its last Working Group Call on 13 April selected “Collective Action towards a New Urban Future” as a proposed slogan for presentation to the WUC Steering Committee at its 17<sup>th</sup> Meeting on 6 May.

During the Global WUC WG meeting on 5 May, the Working Group deliberated on this proposed WUC slogans, and it was then decided by the WUC Steering Committee during the Plenary that *The City We Need* shall remain the slogan of WUC. Members felt that this has been successful, and shall be used in future to reach out to and engage urban actors.

The group furthermore acknowledged that the existing communication efforts of the WUC are useful, and that an additional effort could be made to utilize traditional media (print, radio, TV). It was also discussed that national governments should be targeted as an audience to reach out to. Being a UN Campaign, the WUC enjoys recognition from member states, and this fact should be exploited. Furthermore, the group noted that the analysis of the UTC outcomes would be useful to develop targeted key communication messages, in particular for the preparations for WUF9 and the Urban Thinkers Assembly.

Way forward/next Working Group tasks:

- Revise the WUC communication strategy proposal:
  - o Add the Urban Thinkers Assembly (with WG2)
  - o Add the 4 action campaigns (Measuring, Designing, Financing, Governing TCWN)
  - o Add the new round of Urban Solutions (with WG1)

---

<sup>7</sup> Annex G: WUC Roadmap 2016-2036

## **WORKING GROUP 4 – MONITORING & ACCOUNTABILITY**

*Objectives: Map existing monitoring frameworks for SDGs and NUA. Monitor them to ensure that key action areas of the New Urban Agenda are addressed. Monitor results and identify gaps in order to take action.*

Working Group Chair Jane Katz (Habitat for Humanity) summarized the previously done work by the group, noting that the members have not been able to engage much since Habitat III. She explained that the group has a very broad mandate, and has tried to focus on the development of a monitoring framework.

During the Global WUC WG meeting on 5 May, the Working Group discussed the development of monitoring guidelines as a next task in order to monitor the implementation of commitments and action plans developed in the UTCs.

### Way forward/next Working Group tasks:

- Develop guidelines for framework to monitor the implementation of UTC roadmaps
- Develop an addition to the UTC reporting format, by adding a component on recommendations to national governments and other partners.

## **E. GLOBAL WUC ROADMAP & PLAN OF ACTION**

Following the group presentations, Ms. Molokoane confirmed the tasks set for the way forward of each individual group, and encouraged the participants to actively participate in the groups.

The adopted new WUC Roadmap<sup>8</sup> as well as the four action campaigns were discussed in detail, and partners deliberated on the different steps.

The four selected global action campaigns, which have been into the WUC roadmap as follows, are:

- 1) Measuring *The City We Need* (2016-2019)
- 2) Designing *The City We Need* (2020-2023)
- 3) Financing *The City We Need* (2024-2027)
- 4) Governing *The City We Need* (2028-2031)

The roadmap furthermore outlines the various activities, putting them against the timeline towards the 2030 Summit on the achievement of the SDGs, as well as the Habitat IV Conference in 2036.

*The City We Need 2.1* was also adopted by the Committee (Annex H).

## **F. PREPARATIONS FOR UPCOMING MEETINGS**

In light of many upcoming meetings, Ms Auclair reminded partners of the upcoming key dates:

- 8-12 May 2017: 26<sup>th</sup> Session of the UN-Habitat Governing Council (GC26), Nairobi/Kenya
- 14 June 2017: WUC Working Group 1 Virtual Meeting, Bluejeans Conference Call<sup>9</sup>
- 15 June 2017: WUC Working Group 2 Virtual Meeting, Bluejeans Conference Call
- 20 June 2017: WUC Working Group 3 Virtual Meeting, Bluejeans Conference Call
- 21 June 2017: WUC Working Group 4 Virtual Meeting, Bluejeans Conference Call
- 5 Sept 2017: WUC Working Group 1 Virtual Meeting, Bluejeans Conference Call<sup>10</sup>

---

<sup>8</sup> Annex G: WUC Roadmap 2016-2036

<sup>9</sup> Annex F: Global WUC Working Groups Report

- 6 Sept 2017: WUC Working Group 2 Virtual Meeting, Bluejeans Conference Call
- 7 Sept 2017: WUC Working Group 3 Virtual Meeting, Bluejeans Conference Call
- 12 Sept 2017: WUC Working Group 4 Virtual Meeting, Bluejeans Conference Call
- 2 October 2017: World Habitat Day
- 2-3 October 2017: 18<sup>th</sup> WUC Steering Committee (SCM18), Dubai/United Arab Emirates
- 31 October 2017: World Cities Day
- TBC February 2018: 19<sup>th</sup> WUC Steering Committee (SCM19), Kuala Lumpur/Malaysia
- 8-13 February 2018: 9<sup>th</sup> Session of the World Urban Forum (WUF9), Kuala Lumpur/Malaysia

Ms Auclair explained the rules of procedure of the 26<sup>th</sup> Governing Council. She also alerted partners of the importance of the GC26 Dialogue, which takes place on the Wednesday of the GC. Ms Auclair invited partners to make oral statements, and submit these in writing in advance to the WUC Secretariat. She noted that partners can make statements on the theme of the GC26 (Implementing the New Urban Agenda), focusing on the following sub-themes:

- 1) Promoting access to adequate & sustainable housing
- 2) Integrated human settlements planning for sustainable urbanization
- 3) Synergies & finances for sustainable urbanization

In regards to the SCM18 in Dubai, Ms Auclair requested that the Steering Committee approves the selection of the venue. She noted that WUF10 will be held in Abu Dhabi in 2020, and that holding a meeting in the Arab States Region is of strategic importance in this regard. The Steering Committee approved that the SCM18 shall be held in Dubai/United Arab Emirates from 2-3 October 2017. The attendees further discussed that the proposed Urban Thinkers Assembly could be launched during the Dubai meeting. Limota Gorosa Giwa (Groots) suggested to also use this meeting for the final preparations for WUF9. Sandeep Chachra agreed, and added that the WUC Steering Committee should prepare a joint external announcement for the 2017 World Habitat Day (2 October 2017). Rose Molokoane also requested that the Secretariat liaise with DREI in regards to their expectations for the meeting.

Concerning the preparations for the World Urban Forum (WUF9), Ms Auclair announced that the Government of Malaysia will host a WUF9 reception on 8 May. The Steering Committee furthermore decided to form a “WUC-WUF-Taskforce”, which will be integrated into Working Group 2 and shall focus on the WUC’s preparations for and input to WUF9, which will be held from 8-13 February 2018 in Kuala Lumpur/Malaysia.

It was decided that taskforce be chaired by Sri Sofjan (Huairou Commission), and supported by Paul Zimmermann (Designing Hong Kong), Hiroataka Koike/Peter Loewi (Children & Youth International), Nicholas You (Honorary WUC Chair) as well as Didier Vancutsem (ISOCARP/HPF).

## **G. URBAN THINKERS CAMPUSES PHASE 2 (UTC 2.0)**

As mentioned in the WUC Secretariat presentation, the Urban Thinkers Campus Phase 2 (UTC 2.0.) was launched in November 2016. To date, 77 individual UTCs are listed to take place in 2017 (some UTC hosts

---

<sup>10</sup> Annex F: Global WUC Working Groups Report

decided to split their events)<sup>11</sup>, of which 6 have already taken place, and an additional 6 have started their activities.

During the SCM17, the partners discussed the critical importance of the UTCs, acknowledging the tremendous outreach possibilities as well as the substantive contributions to the implementation of the New Urban Agenda through various sectors. Paul Zimmerman (Designing Hong Kong) recalled that the original initiative to host UTCs was to contribute to Habitat III, whereas now, in the Post-Habitat III era, the motivation for partners should be to contribute to the implementation of the New Urban Agenda and other United Nations frameworks, such as the Sustainable Development Agenda 2030 or the Sendai Framework.

Gregor Mews (Urban Synergies Group) noted that the UTC was recognized by the Australian Government once it became evident that his organization had partnered with the World Urban Campaign/UN-Habitat. Limota Gorosa Giwa (IWCC/Huairou) confirmed this, and explained that the official letters from WUC to the Nigerian State Governments led to governmental funding for the UTCs in Nigeria. In this regard, Sri Sofjan (Huairou Commission) requested that the WUC Secretariat continues to support UTC hosts by writing letters to the respective governments, explaining the concept and that UTCs are part of a larger framework to implement the New Urban Agenda. Christine Auclair confirms that this can be done via the respective UN-Habitat country and regional offices, and that efforts have already been made to strongly engage all UN-Habitat Branches and colleagues on the ground.

Sandeep Chachra suggested further that UTC hosts, as well as the WUC Secretariat, strengthen their efforts to involve parliamentarians in the UTCs, as they are a critical link between non-governmental stakeholders and the national governments. Christian Huebel (City of Mannheim) encouraged this point and noted that any gap between parliamentarians, national governments and WUC stakeholders should be closed. Eric Ogott (University of Nairobi/Habitat UNI) added that it the involvement of county governments (Kenyan example) would be of great importance. Hiroataka Koike (Children & Youth International) noted that the UTC in Hong Kong was designed to create linkages with the Hong Kong Vision 2030, and that the connection not only between UTC hosts and local governments is important, but also the connection to the respective UN-Habitat projects. Magdalena Garcia (Bufete MIRA) explained that her UTC activities in Mexico and Peru have been able to reach out to local governments, who have shown great interest in implementing not only the New Urban Agenda, but also other key UN agendas. Nicholas You reminded the participants that UN-Habitat used to have a full-time staff member as a focal point for parliamentarians, and he suggested that this role should be filled again in future.

Emma Galama-Rommerts (Huairou Commission) added that the UTCs are the only platform where different stakeholder groups, i.e. professionals and youths, can sit at a table and the individual voices and views are respected and taken into consideration.

It was furthermore discussed that the UTC reports should be utilized in a tangible manner, and that all UTC hosts should come together to discuss this. At this point, the idea of the proposed Urban Thinkers Assembly (i.e. at each World Urban Forum and Governing Council) was brought up again, and the Steering Committee agreed that such an annual event could be highly beneficial. Such an event could also assist the monitoring of the status of the implementation of proposed UTC action plans. As discussed in the Global WUC Working Groups Meeting the previous day, Working Group 2 (Implementation & Financing) will develop the concept

---

<sup>11</sup> Annex E: List of Urban Thinkers Campuses

for the Urban Thinkers Assembly, whereas Working Group 3 (Communications, Outreach & Mobilization) will prepare a strategy on how this event type can be used to enhance the WUC's communication, and Working Group 4 (Monitoring & Accountability) will look into the monitoring aspects of the event. Furthermore, as suggested by Didier Vancutsem (ISOCARP/HPF), WG4 will address the UTC reporting framework and identify how the UTCs can be connected to the individual articles of the SDGs and the New Urban Agenda, as well as add another component on recommendations for national governments. Bert Smolders (Arcadis) added that there could be a monitoring component that involves interviewing UTC hosts 1-2 years after their UTC, in order to evaluate if the proposed roadmaps and action plans have been implemented.

In terms of reporting, another discussion was held in regards to accountability. Limota Gorosa Giwa questioned how leaders can be held accountable to implement UTC action plans. Christine Auclair noted that, first and foremost, the responsibility to implement action plans should come from those who proposed them – the UTC hosts, and that all stakeholders should be involved in the implementation, which will create ownership amongst the partners. Judith Hermanson (IHC Global) added that the different actors involved in the UTC process have different expectations, so there needs to be a certain level of guidance. Rose Molokoane added that UTC organizers should exchange on their lessons learned, and on their findings re the “implementability” of their ideas. Nicholas You noted further that UTC organizers should be supported in their efforts to gain political leverage through their activities, and that the UTC-Veterans should ensure that the UTC first-timers, in particular those who have joined the process after Habitat III, are brought on board.

## **H. CONCLUSION & WAY FORWARD**

The WUC partners unanimously agreed: The World Urban Campaign is here to stay! The WUC Secretariat will circulate the meeting reports to all partners, so that the discussed tasks can commence as soon as possible. The WUC partners present expressed acknowledgement for the tremendous efforts done in the past years, as well as the aspirations for the future. In particular local organizations, such as the Urban Synergies Group in Australia and the IWCC in Nigeria, noted that they benefited strongly from the backup of the international community through the WUC and the UTCs.

Honorary WUC Chair Nicholas You highlighted that advocacy efforts remain important, and that these must be backed-up by facts and figures in order for the WUC to continue to influence policies. The implementation of the New Urban Agenda will only be possible through the collaboration with partners, and the Urban Thinkers Campuses are an excellent tool for this purpose.

With no other business brought forward, the meeting was closed by WUC Steering Committee Chair Rose Molokoane (SDI).