REPORT OF THE 15TH STEERING COMMITTEE MEETING
24 July 2016
Harris Hotel
Surabaya, Indonesia

Executive Summary

On 24 July 2016, the Steering Committee of the World Urban Campaign (WUC) convened for its 15th meeting in Surabaya, Indonesia. Participants met one day following the 5th Meeting of the General Assembly of Partners (GAP) Executive Committee. The Third Preparatory Committee for Habitat III took place back to back with this meeting (25-27 July 2016).

Following a briefing on the GAP by its President and a report of the WUC Secretariat by the WUC Project Leader, the attendees focused on the working groups progress, in particular: 1/ the Urban Solutions process; 2/ WUCs communication and outreach efforts towards Habitat III; 3/ platform of commitments of WUC partners beyond Habitat III to implement the New Urban Agenda; 4/ integration of UN agencies in the WUC architecture; 5/ preparation of upcoming elections of the WUC Standing committee members and WUC co-chairs.

The Habitat III Secretariat Coordinator gave a briefing on the progress towards Quito and engaged in an exchange with participants on the future of the WUC.

In the last part of the meeting, UN-Habitat Executive Director and Secretary General of the Habitat III Conference Dr. Joan Clos addressed the Steering Committee by sharing his vision regarding the important role of the WUC in the post-Habitat III era.

The main outcomes of the meeting were:

- The Steering Committee reiterated the importance of the WUC as a critical partners’ platform to continue campaigning on sustainable urbanization in order to increase awareness and identify solutions to implement the New Urban Agenda. This was supported by Dr. Clos in his address to the Committee.
- The WUC working groups needs to focus its actions on the following before the Habitat III Conference:
  1) The identification and dissemination of Urban Solutions
  2) Strengthening joined communication, outreach and events of WUC partners
  3) Gathering the commitments of WUC partners towards the New Urban Agenda to be integrated into the Quito Commitments
- The Steering Committee Terms of Reference have been amended in preparation for the elections of the Standing Committee members to be held at the next Steering Committee meeting in Quito on 15 and 16 October 2016.
This report follows the order of topics discussed during the 15th WUC Steering Committee Meeting:

A. Meeting Objectives ........................................................................................................................................... 3
B. Introduction ....................................................................................................................................................... 3
C. GAP Updates ..................................................................................................................................................... 3
D. WUC Secretariat progress report .................................................................................................................... 4
E. Working Group Progress reports ................................................................................................................... 6
   Working Group 1 - The City We Need 2.0 and Urban Solutions ................................................................. 6
   Working Group 2 - Indicators & Monitoring ................................................................................................. 6
   Working Group 3 - Communication, Outreach & Events ............................................................................ 6
   Working Group 4 - WUC 3.0 ........................................................................................................................... 6
   Working Group 5 – Implementation ............................................................................................................... 6
F. Habitat III Updates ............................................................................................................................................... 7
G. UN Agencies’ future role in the WUC ............................................................................................................ 8
H. Address of Dr. Joan Clos to the Steering Committee .................................................................................. 9
I. Conclusion ........................................................................................................................................................ 9

Annex A: SCM15 List of Participants
Annex B: SCM15 Draft Agenda
Annex C: GAP Briefing Presentation
Annex D: WUC Secretariat Progress Report
Annex E: WUC Secretariat Presentation
Annex F: A Review of the World Urban Campaign – Key Elements and Perspectives beyond Habitat III
Annex G: WUC Steering Committee Terms of Reference (amended version 24 July 2016)
Annex H: WUC UN Steering Group - Terms of Reference
A. MEETING OBJECTIVES
The objectives of the 15th Steering Committee meeting were:
A. To review progress of the working groups:
   1) The City We Need Drafting Committee and Urban Solutions
   2) Monitoring and Indicators Committee
   3) Communication, Outreach and Events Committee
   4) WUC 3.0
   5) Implementation
B. To discuss how UN Agencies can join the World Urban Campaign to form a multi-stakeholder partnerships platform
C. To exchange on the preparation partners activities towards and at the Habitat III Conference

B. INTRODUCTION
Prof Eugenie Birch, Chair, World Urban Campaign Steering Committee, opened the meeting and welcomed all participants. The Steering Committee then voted to adopt the draft meeting agenda.

C. GAP UPDATES
Prof Birch, in her role as President of the General Assembly of Partners (GAP), gave an update on the GAPs activities to the meeting attendees. She introduced the overall structure of the GAP, composed of two kinds of members: unique organizations (networks and coalitions, single organizations) and individuals. She reminded that all members of the WUC can become members of the GAP if they register on line (through the Habitat III website).
She informed the group that the GAP currently includes about 50,000 networks and has a global outreach of about one billion people. Each of the 15 Partner Constituent Groups is thrives to represent their members in the negotiations held within the GAP. Prof Birch explained that a new Partner Constituent Group has been recently added to include people with disabilities.
In order to support the GAP communication, the Global Urban Commons website (hosted by the University of Pennsylvania) is the platform used to exchange between GAP members. The GAP outreach is supported by key media houses such as Citiscope, Next City and Cities Today. They will play a lead role in the coming weeks and will be present at Quito.
The GAP has issued an outcome document entitled Partnerships for the New Urban Agenda. It includes recommendations for the New Urban Agenda, in particular the promotion of the following: an international decade for sustainable urbanization, a knowledge platform, an advocacy arm, a monitoring mechanism, an urban laboratory and a finance support committee.
Since its last meeting in Prague, the Executive Committee members have been able to seat in advisory committees of Habitat III regional and thematic conferences and some of the GAP members have been instrumental through their work in the Habitat III Policy Units. As such, they have been to play a direct role in influencing the drafting of the New Urban Agenda. Prof Birch reminded that GA Resolution 70/210 sets the modalities and procedures for Habitat III, and establishes a set of inter-sessional meetings to allow non-State stakeholders to intervene in the negotiations of the Habitat III outcome document. On 6-7 June 2016, stakeholders were invited to hold hearings, and the GAP was tasked to organize those. The GAP Executive Committee met in Prague and New York with the co-facilitators. The GAP has been a co-sponsor of Habitat III breakfast meetings organized in New York hosted by the Ford Foundation. The GAP has also participated in a webinar with UN-DESA. In Quito, at the Habitat III Stakeholders Forum, the GAP will organize a number of events including four Assembly sessions for women, local authorities, children and youth, and the business

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1 Annex A: SCM15 List of Participants
2 Annex B: SCM15 Agenda
3 Annex C: GAP Briefing Presentation
4 Available for download on https://www.habitat3.org/the-new-urban-agenda/the-general-assembly-of-partners
and industries. The Partners Constituent Groups will also be part of a series of roundtables at the Habitat III Stakeholders Forum.

**D. WUC SECRETARIAT PROGRESS REPORT**

Christine Auclair thanked Prof. Birch for the progress made by the GAP as a special initiative of the WUC, particularly its crucial role in interacting with Member States in the last critical months of negotiations on the New Urban Agenda. She introduced the report of the WUC Secretariat\(^5\) by presenting the current status of partnerships. Currently, the WUC includes 149 official partners (43 Lead partners, 78 Associate Partners, 5 Media Partners, 20 Members). Three new sponsorships are being negotiated by the Secretariat (1 top sponsor, 2 top sponsors). She reported on the last key meetings, including the German Habitat Forum (1-2 June), where the WUC could present the results of *The City We Need* process through the Urban Thinkers Campuses, and a briefing to the UN-Habitat Committee of Permanent Representatives in Nairobi (22 June) to inform member States about the progress of the Campaign as per their request.

In terms of communication, WUC’s web presence has been steadily increasing, especially through social media. A social media campaign on *The City We Need* was launched on 23 May on five channels (Twitter, Instagram, Youtube, Linkedin, Facebook), with weekly interviews (Urban Thinkers Voices series) and teasers to explain *The City We Need*\(^6\). The campaign will continue towards Quito. Another series of videos will be shared in a social media campaign along a ten weeks schedule, articulated around the ten drivers of change.

The *City We Need* has been published in six languages and was disseminated widely through UN-Habitat liaison offices. The results of the Urban Thinkers Campus (UTC) process have been captured in comprehensive reports, all available online on the WUC website\(^7\). This work has been possible through the contributions of all UTC lead organizations which have been extremely cooperative in that process.

During the reporting period, the Secretariat has supported the development of National Urban Campaigns. This work should intensify after Quito given the tremendous interest from Member States, as reported at the WUC briefing to the CPR members in Nairobi on 22 June. The Secretariat has also supported the activities of the Participatory Slum Upgrading Programme (PSUP) campaign entitled *Up for Slum Dwellers - Transforming a Billion Lives*, located on the WUC website pages dedicated to *Urban Campaigns*.

The Project Leader also reported on the work of the Secretariat to support the five WUC working groups after they had been convened in Prague at the last Steering Committee meeting.

**Working Group 1 - The City We Need 2.0 and Urban Solutions:** The objective of this working group was to peer-review Urban Solutions submitted to the World Urban Campaign as part of *The City We Need* process. So far, three calls for Urban Solutions have been made (15 January 2016, 15 April 2016 and 1 July 2016). As of 24 July 2016, a total of 143 urban solutions have been received by the Secretariat, 53% of them being from WUC partners. The Secretariat has prepared a matrix of urban solutions classified along the 10 drivers of change of *The City We Need*. All urban solutions have been shared on-line\(^8\). The other urban solutions still need to be peer-reviewed by the WUC Working Group in order to be shared publicly. Three conference calls sessions were held during the reporting period.

C. Auclair explained that most urban solutions submitted address several drivers of change. A qualitative analysis clearly reveals that the approach by driver of change does not reflect the purpose of the proposed solutions. The objective of many urban solutions is precisely to integrate sectors, partners and processes. The Secretariat has proposed an analysis of urban solutions that goes beyond silos. For example, the following solution areas to implement the New Urban Agenda could be identified as follows:

- **Sharing and pooling** (ex: bike sharing by the European Cyclist Federation and the City of Hangzhou, pooling of data by cities such as Data Assets projects by Engie);
- **Optimization of urban access and flows**, including data (ex: underground pedestrian networks by ACCUS, mobility plans by CODATU, cable car by Doppelmayer, predictive tools against disasters by FIDIC);

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\(^{5}\) Annex D: WUC Secretariat Report and Annex E: WUC Secretariat Presentation

\(^{6}\) all statistics are available in Secretariat report, Annex D

\(^{7}\) [http://www.worldurbancampaign.org/urban-thinkers-campus](http://www.worldurbancampaign.org/urban-thinkers-campus)

\(^{8}\) [http://www.worldurbancampaign.org/urban-solutions#a2450](http://www.worldurbancampaign.org/urban-solutions#a2450)
Empowerment in the urban space (ex: child friendly public space by World Vision, women interventions by Huairou);

Promotion of social capital (ex: social capital credit platform by Asia Initiative, mural art in marginal areas to promote tourism by Bogot'art, integration of street vendors by WIEGO);

Regenerative and circular urban processes (ex: intelligent recycling by Fevelicor).

Working Group 2 - Indicators & Monitoring: This working group focused on the monitoring of the implementation of The City We Need and the New Urban Agenda, taking stock of the SDG indicators framework. Upon the request of the working group, the Secretariat has prepared a monitoring matrix of indicators organized along the ten drivers of change of The City We Need. The group has contributed several resources for the compilation. Two conference calls sessions were held during the reporting period.

Working Group 3 - Communication, Outreach & Events: This working group focused on messaging, outreach and dissemination as an essential component of the Campaign. In the reporting period, it has essentially focused on The City We Need social media campaign – a twenty-week plan towards Quito, implemented by the Secretariat. Two conference calls sessions were held to review the various communication activities.

Working Group 4 - WUC 3.0: During the last Steering Committee meeting, the new working group was tasked to initiate a long-term planning process for the WUC, and define the structure of the campaign in the post Habitat III era. The group was tasked to develop recommendations for future activities to be considered by the Steering Committee. In particular, the working group would explore ways to build on the success of The City We Need and the Urban Thinkers Campus process. Upon the request of the working group, the Secretariat prepared a compilation report meant to guide the group to propose a vision. The draft document9 was issued on 6 May 2016 and circulated amongst the group members for two rounds of comments. Upon a decision by the Steering Committee (14th session) to amend the WUC Terms of Reference in order to reflect the Partners Constituent Groups in the Standing Committee, the Secretariat also prepared an amended version10. The Secretariat prepared as well draft Terms of Reference for the UN Steering Groups11 upon the request of the last Steering Committee for review by the working group. Three conference calls sessions were organized during the reporting period.

Working Group 5 – Implementation: The objective of this group was to prepare a commitment platform for WUC partners towards Habitat III. Upon the request of the working group, the Secretariat prepared an on-line platform that articulates the SDGs and The City We Need principles/drivers of change to which registering partners would commit to. The online platform was tested within the group. Three conference calls sessions were organized during the reporting period.

To end her report, Christine Auclair reflected on the excellent work of the working groups that will help strengthening the foundations of the campaign. Also, she commented on the successes of the GAP on which the WUC should capitalize for the future in order to broaden the campaign to larger audiences. In particular, she proposed that the GAP be used after Habitat III as an Open Forum composed of the Partners Constituent Groups that would gather in an annual meeting (the next once could possibly be held in parallel to UN-Habitat’s Governing Council meeting in April 2017), have direct access to Urban Thinkers Campuses, and be hosted as an Open Forum on the WUC website, supported by communication tools to be defined.

Partners in the room congratulated the Secretariat for the quality of its work, in particular the communication campaign and design of The City We Need outputs.

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9 Annex E: A Review of the World Urban Campaign – Key Elements and Perspectives beyond Habitat III
10 Annex G: WUC Steering Committee Terms of Reference
11 Annex H: WUC UN Steering Group - Terms of Reference
E. WORKING GROUP PROGRESS REPORTS

WORKING GROUP 1 - THE CITY WE NEED 2.0 AND URBAN SOLUTIONS

Nicholas You, Working Group Chair, started to reflect on the success of the Urban Thinkers Campuses. He reported on the progress of the Josslyn Institute for Sustainable Communities which is now organizing a series of 12 communities and 12 universities as a follow-up of their Campus held in 2015. The Institute is now considering to organize another Campus next year. Similarly, the United Nations University – International Institute of Global Health (UNU-IIFH) Kuching Campus on health and well-being also organized a follow-up meeting in Paris in partnership with World Health Organization (WHO) and the International Science Committee on Health and Well-Being. As a result, a very interesting coalition is forming on these issues.

Regarding the urban solutions, Nicholas You recognized the fact that the urban solution framework should avoid a silo approach. He recommended that urban solutions be clustered using a systems approach. He reported that the working group is very engaged. However, the next steps should include a peer review of solutions submitted by the non-WUC partners. He thanked the Secretariat for their support, and the co-Chair, Peter Loewi for his work on the matter. The next task of the working group is to cluster solutions, before Quito, and to disseminate flagship solutions before and during the Conference in several languages.

Uta Dietrich (UNU-IIFH) also briefed the group on the progress of the UNU-IIFH after the Kuching UTC. In particular, she informed the group on an art strategy as part of the UTC, presented in a booklet entitled Thrive, in order to sensitize readers on the issues of health and well-being of The City We Need. An updated edition of Thrive will be released in Surabaya at the speakers’ corner.

WORKING GROUP 2 - INDICATORS & MONITORING

Jane Katz (Habitat for Humanity) reported on the last months of engagement in the working group, building on the experience of members of the groups. The group has worked on a tentative list of indicators organized along the 10 drivers of change. Sources include SDSN indicators, Habitat for Humanity housing indicators, etc. The extensive spreadsheet constitutes an excellent working document. The working group will need to refine it over time, in particular by linking it to the New Urban Agenda.

Prof Birch commented by referring to the many sources and groups interested in the topic. Anyone willing to join this group is welcome in order to monitor the different initiatives and make sure that relevant indicators will be proposed to monitor the implementation of the New Urban Agenda.

WORKING GROUP 3 - COMMUNICATION, OUTREACH & EVENTS

Pilar Balbuena (WIEGO) introduced the work of the group by commenting on the fact that the WUC communication has improved generally. However, she indicated that the WUC partners are still working in an independent manner that is not conducive to joint messaging. It is important to unify the voices of partners, especially in the coming 11 weeks to Quito. She strongly stressed the need to increase cross promotion of all WUC partners’ initiatives, using our several channels of communication.

She also emphasized the need to increase media engagement towards Habitat III. She indicated the importance of Spanish-speaking and Ecuadorian media in this critical moment of preparation for the Habitat III Conference. Yohan Rahmat Santosh (Cord Aid) recommended that grass-roots be targeted in terms of audiences in up-coming communication work and that marginalised populations be addressed. Esa Mohamed (UIA President) also commented on the outreach to the different levels of governments. In particular, urban solutions should reach them. Joyati Das (World Vision) suggest that ideas of joined WUC partners be consolidated towards Quito. The WUC partners should agree on their lobbying efforts in order to reach a consensus on priority areas. In order to do so, it is important that WUC partners map their key messages and the different opportunities offered at Habitat III. Pilar Balbuena concluded on the fact that we need an action plan in order to campaign on a few key common messages for Habitat III.

WORKING GROUP 4 - WUC 3.0

Christopher Dekki (Communitas Coalition), as co-Cahir of the working group reported on the last weeks of engagement. He indicated that the group has finalized its main output and the commented compilation prepared by the Secretariat
should be shared with the entire Steering Committee in order to consult everyone for constructive comments to make it more fit for purpose.

The prepared amendment to the WUC Terms of Reference was then discussed by participants. All proposed changes were adopted:

- Preamble [paragraph 1]: replacement of a reference to the 2009-13 Medium Term and Strategic Implementation Plan by the current UN-Habitat Strategic Framework 2014-19.
- Article 2: Standing Committee [Paragraph 8]: being composed of representatives of Constituent Groups defined as follows: 1/ Local and sub-national authorities; 2/ Research and Academia; 3/ Civil Society Organizations; 4/ Grass roots organizations; 5/ Women; 6/ Parliamentarians; 7/ Children and youth; 8/ Business and industries; 9/ Foundations and philanthropies; 10/ Professionals; 11/ Trade Unions and workers; 12/ Farmers; 13/ Indigenous people; 14/ Media; 15/ Older Persons.

The amendments were approved, subject to change at the next Steering Committee before the elections are held to review the possible number of groups.

The group requested the Secretariat to make a call for candidates of the 15 seats on the Standing Committee and the seats of Co-Chairs of the Steering Committee in the last week of August 2016 in order to prepare for the elections to be held at the 16th Steering Committee Meeting (Quito, 15 October).

WORKING GROUP 5 – IMPLEMENTATION

None of the Working Group Chairs were available to report. Referring to the report made by the Secretariat on the online WUC Commitment Platform, it was decided by the group that this be shared with all WUC Partners in August in order to gather commitments from all organizations. Commitments gathered through the WUC would be shared at Habitat III, possibly during the WUC Networking event or other WUC related events of the Habitat III Stakeholders Forum.

F. HABITAT III UPDATES

To begin her briefing, Ms. Ana Moreno, Habitat III Secretariat Coordinator, gave an update on the preparations for the Third Preparatory Committee meeting to be held in Surabaya. She highlighted the complexity of the negotiations for the Zero Draft of the New Urban Agenda and the particular role of the co-facilitators.

She thanked the WUC Partners for their engagement in the last year. She emphasized the need to avoid competition between the WUC and the GAP, and that other platforms should be allowed to grow. She reminded that the WUC was launched in 2010 and presents many opportunities for the future. The WUC had been part of the strategy for the agency in the last five years in order to become a transformative programme able to deliver in an efficient, transparent and accountable manner. The engagement of more stakeholders has been fundamental, particularly through the WUC and the World Urban Forum (WUF). In the last two years, the WUC has been particularly strong in engaging partners through the Urban Thinkers Campuses. Finally, the agency was meant to ensure that sustainable urban development issues are relevant for Member States.

She stressed that the SDG process have been a success, with the inclusion of Goal 11. The Habitat III Conference is meant to be a tool to consolidate the strategy. The WUC and WUF as platforms will continue to grow. The next WUF to be held in Kuala Lumpur in February 2018 will be about the follow-up on the implementation of the New Urban Agenda. UN-Habitat will need to shape the WUC based on the New Urban Agenda, its goals and the new strategy for UN-Habitat that the Executive Director will put in place after Habitat III. Ana Moreno commented that, in this context, it is important to start elaborating a vision on the role of the WUC, with the objective to strengthen and broaden the engagement of stakeholders in the years to come.

She asked the Steering Committee to reflect on the current WUC goals, its value added and how to articulate a five to ten-year plan that will accompany the implementation of the New Urban Agenda. The idea of a decade on sustainable urbanization to consolidate the New Urban Agenda was proposed as a medium term approach towards Habitat IV.

Annex G: WUC Steering Committee Terms of Reference
(2036). She also reflected on the need to define roles, the elements to prioritize for the New Urban Agenda, as well as the preparation of guidelines, tools and mechanisms for the implementation in order to achieve the expected goals. She advised that a WUC meeting be held before the preparations for the next UN-Habitat Governing Council (to be held from 3-7 April 2017) in order for the WUC to decide on the key directions of its future.

Following this briefing and reflections on the future of the Campaign, an exchange started with the participants, focusing on the role of local authorities initiated by Jeff Soule (APA, ICOMOS). Ana Moreno agreed with participants that while the National Urban policies are a priority of the New Urban Agenda, the role of local implementation and local governments are not sufficiently emphasized. She mentioned however that the next WUF can become as new opportunity to do so. In that regard, she informed that a Meeting of Mayors, convened by the Mayors of Medellin and Paris will be held in November 2016 in New York in order to promote the role of local authorities.

Another debate was then initiated by Mr. Jose Siri (UNU-IIGH) about outreach and awareness on the New Urban Agenda in local communities, emphasizing the need to reach people at the grass-roots in order to have an impact. Pilar Balbuena (WIEGO) also stressed the WUC partners’ duty to ensure an effective dialogue between communities and local governments.

Chandan Kumar (Action Aid) and Soon Young Yoon (WEDO) also emphasized the need to care for the rights of marginalized communities, in cities and outside cities and asked if Habitat III will effectively open new doors to those groups? Expressing doubts about the current process, they stressed the importance of the civil society voices to be fully included in the process of negotiations of the New Urban Agenda. Participants expressed concerns that in many countries, few people and organizations know about Habitat III and that national debates have not occurred. They concurred that it is important that the WUC and UN-Habitat intensify their work on awareness engaging communities. Ultimately, citizens should be able to be aware and informed of decisions made by the city leaders.

Shipra Narang concluded by stressing the need to capitalize on that the WUC has done best in the last two years, in particular The City We Need process and the Urban Thinkers Campuses. Pilar Balbuena added that UN-Habitat should strengthen its capacity to communicate on urban issues and the New Urban Agenda.

G. UN AGENCIES’ FUTURE ROLE IN THE WUC

The objective of this session was to hold an exchange on the future possible role of UN agencies in the World Urban Campaign. Christine Auclair started with a background briefing on the origin of this possible new development in the WUC. She explained that on 27-28 April 2016, the United Nations Chief Executives Board for Coordination (CEB) endorsed a paper entitled Urbanization and Sustainable Development: A United Nations System Input to a New Urban Agenda prepared by a working group of the High Level Committee on Programmes (HLCP). The paper addresses urbanization challenges and presents guiding principles and levers of transformative change towards sustainable urbanization. This forms a United Nations system input to the New Urban Agenda. The paper also proposes the idea of a multi-stakeholder partnership for the implementation of a ‘New Urban Agenda’ in order to promote the integration of the environmental, social and economic objectives of sustainability, which have many inter-linkages. Integration not only requires a shared vision of sustainable urbanization among the different UN system organizations, but also partnership in the implementation of that vision.

In response to the HLCP requesting to pilot issue-based platforms and coalitions within the on-going efforts, it has been suggested to use the World Urban Campaign (WUC) as an implementation platform for multi-stakeholder engagement in support of actions to achieve SDG 11 and the New Urban Agenda. The paper states that given its history and impact so far, the WUC constitutes a sound basis for a broader multi-stakeholders partnership and to become the host platform for UN agencies to interact with non-State actors though policy dialogue and joint advocacy. The purpose would be to define and launch issue-based initiatives and concrete alliances between UN agencies and non-State actors. Also, for the current group of WUC partners, the introduction of UN entities would bring a new legitimacy to the platform conferring a higher level of credibility as a global hub on urbanization.

For UN entities to ensure a relevant, concrete and catalytic role in the WUC, the working group on WUC 3.0 had recommended that a UN WUC Steering Group be established to define the policies, actions and initiatives of UN entities jointly. The UN WUC Steering Group would be represented through a seat in the WUC Standing Committee. On that basis, the WUC Secretariat has prepared Draft Terms of Reference for the UN Steering Group. Those were shared
with a group of UN agencies. As a follow-up, some UN agencies (i.e. WFP, UNEP, UNODC, UNESCO, ILO, ITU and UNIDO) expressed their interest in the process and have been in contact with UN-Habitat on the matter. Representatives of WFP and UNEP present at the meeting explained their position vis a vis the current proposal.

Mr. Jimi Richardson from the World Food Programme (WFP) explained that his agency is currently working on updating of its urban strategy as a follow-up to their work in urban disasters (Haiti, Syria). In that context, the WFP is exploring the current landscape and opportunities in the post Habitat III context. WFP is also currently developing urban programming guidelines. For Habitat III, WFP has been working with IFAD and FAO on food security and nutrition in order to influence the New Urban Agenda. There is a clear interest in playing a lead role in urban issues from a food security perspective.

Ms. Martine Otto, heading the work on cities and lifestyles in the United Nations Environment Programme (UNEP) emphasized the critical role of urban issues at many levels in their work. She mentioned that the SDG has dramatically helped in bringing urban issues in the development agenda. The Paris agreement has also emphasized the need to take cities into account. UNEP is working on many urban issues dealing with waste management, urban ecosystem adaptation, urban transport, district energy, production/consumption and lifestyles. UNEP has played a key role in the Habitat III UN Task Team to draft Policy Papers, as well as Policy Unit 8 (Urban Ecology and Resilience), as co-lead with the Rockefeller Foundation. UNEP could play a key role in life styles issues of the Campaign if this would have to materialize.

The group agreed that the contribution of UN agencies present an interesting potential. It concluded that, given the current fluid context of negotiations on the New Urban Agenda, it will address the role of UN agencies in the follow-up and implementation; however, no decision can be made at this stage. The next Steering Committee in Quito will be an opportunity to review the position to adopt in the post-Habitat III context.

H. ADDRESS OF DR. JOAN CLOS TO THE STEERING COMMITTEE

Dr. Joan Clos (Executive Director of UN-Habitat and Secretary General of the Habitat III Conference) started by thanking the WUC Partners for participating in the Habitat III Prepcom3. He congratulated the Partners for their work as the WUC has been instrumental in the last six years. In that regard, he emphasized the need to define its future, based on the outcome of Habitat III, the New Urban Agenda. The next UN-Habitat Governing Council meeting in Nairobi (3-7 April 2017) will be an opportunity to specify the role of the WUC.

With regard to the current trends, Dr. Clos stressed the diminishing role of urban planning that is a worrying issue, leaving large part of urban areas unplanned, generating negative effects and affecting development at large. He explained the five components of the New Urban Agenda (national urban policies, rules and regulations, urban planning and design, urban/municipal finance, local implementation). He stressed the importance of defining the roles of the different actors in that agenda.

He also reflected on the need to define which campaign(s) will be needed to serve the ambitions of the New Urban Agenda. This transformative agenda meant to address the current and future urban challenges needs to be supported by campaign activities. He called the WUC partners to define its role in the post Habitat era, to be coherent with the New Urban Agenda. He made a plea to articulate clear campaign themes to increase the impact of the Campaign in order to engage the partners effectively and generate change. He mentioned that the Campaign may focus on strategic themes, such as housing, in order to address issues such as the decrease of affordability that present many challenges in both developing and developed countries.

His intervention was followed by a debate with participants on the future of the WUC, in particular the particular themes on which the Campaign could focus. The Campaign cycle could coincide with the timeframe of the implementation of the New Urban Agenda, for example on a six years basis, using the World Urban Forum to evaluate the progress. The time line should also aligned to the SDG process to 2030.

1. CONCLUSION

The next Statutory Steering Committee Meeting will be held in Quito, and participants had a debate on the timing of this important meeting where elections shall be held for the Standing Committee and the Steering Committee Chairs
and Co-Chairs. Given the large number of events (Assemblies) on 15-16 October, it was decided that the 16th WUC Steering Committee Meeting (SCM16) will be held as follows in two sessions:

- Part 1: Saturday 15 October (6:00 to 8:00 PM) – including elections
- Part 2: Sunday 16 October (8:00 to 10:00 AM)

Christine Auclair made a call to partners who have offices in Quito to explore ways to host the SCM16. Prof Birch closed the meeting by summarizing what was discussed, and thanking all participants for their attendance, inviting them to actively participate in the reconstituted working groups, and to attend the 16th WUC Steering Committee in Quito.